

# Our Past, Our Future

The Strategy for Scotland's Historic Environment

# Delivery Framework 2023–2028

This is an interactive PDF document. Click on the sections below for an enlarged view.

## Get involved

See online strategy, evaluation, events, data, updates, information and activity reports on the [Our Past, Our Future website](#)

Share your activities and get in touch: [ourpastourfuture@hes.scot](mailto:ourpastourfuture@hes.scot)



### Priority 1: Delivering the transition to net zero

- Outcome 1**  
Reduced emissions from the historic environment
- Outcome 2**  
The historic environment is more climate resilient
- Outcome 3**  
Improved pathways for historic environment skills

### Priority 2: Empowering resilient and inclusive communities and places

- Outcome 4**  
Organisations that care for the historic environment have the right skills and are more resilient
- Outcome 5**  
Communities have more opportunities to participate in decision-making about the historic environment
- Outcome 6**  
The historic environment is more diverse and inclusive

### Priority 3: Building a wellbeing economy

- Outcome 7**  
The historic environment makes a responsible contribution to Scotland's economy
- Outcome 8**  
The historic environment provides fair work
- Outcome 9**  
Increased engagement with the historic environment, with a focus on activities that enhance wellbeing

### How we'll get there

We need collective action across Scotland, from a range of different organisations, individuals and stakeholders.

In a complex and shifting context, this work will be achieved through good governance and monitoring alongside activities that develop and drive action and investment, leadership and collaboration across a wide range of stakeholders.

**Oversight**

From Scottish Ministers, the *Our Past, Our Future* Steering Group and an annual Scotland's Historic Environment Forum.

**Development**

Advisory Groups/Activities convened to provide strategic advice on critical interests.

**Action**

By stakeholder organisations, groups, networks, and individuals.

**Monitoring**

Priorities and outcomes-based evaluation, with a report produced against Baseline Measures of Success (Summer 2024).

**Support**

Support and leadership from Historic Environment Scotland who host the *Our Past, Our Future* National Strategy team and are a key stakeholder in strategy delivery.

**Investment**

Targeted support through strategic actions that drive investment.

**Dissemination**

Activities and events to share experience and inform action, for example: workshops, discussion groups, guidance materials.

**Reporting**

The *Our Past, Our Future* website will be the hub for all information and data relating to delivery. We will publish an annual activity report.

### Delivery milestones

*Our Past, Our Future* was launched in June 2023 and will run for five years until June 2028.

Delivery will take an agile programme management approach which will be monitored by regular review of progress against the strategy's outcomes.

**Year 1: Delivery begins**

- National Strategy Team and Steering Group established
- Stakeholder liaison and action alignment begins
- Delivery Framework published
- Baseline Evaluation published
- Year 1 Report

**Year 2: Delivery increases**

- Year 2 Advisory Groups/Activities convened to recommend actions
- Investment interests reviewed and monitored
- Identified stakeholders begin to lead with partners to support actions
- Evidence gathering mainstreamed
- Year 2 Report

**Year 3: Delivery intensifies**

- Mid-point review of outcomes with evaluation report against baseline
- Year 3 Advisory Groups/Activities continue (if required)
- Investment potential in focus
- Agreed stakeholders begin or continue to lead and support actions
- Year 3 Report

**Year 4: Delivery continues based on mid-point review**

- Change plan implemented (if required)
- Investment potential realised where possible
- Agreed stakeholders continue to lead and support actions
- Year 4 Report

**Year 5: Continuity Planning**

- Final actions completed by stakeholders
- Evidence success of outcomes
- Final report and evaluation against baseline
- Legacy planning

# Our Past, Our Future

## The strategy for Scotland's historic environment

Our mission is to sustain and enhance the benefits of Scotland's historic environment, for people and communities now and into the future



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# How we'll get there

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Our Future

In a complex and shifting context delivery of the strategy will be dependent on:

- The National Strategy team and Steering Group facilitating strategic action mechanisms
- Empowering stakeholders to align with *Our Past, Our Future*, lead or partner in delivering its outcomes
- Gathering, and sharing data and information, monitoring and reporting on progress
- Incremental identification of critical strategic advice and action needs
- Alignment with funders and harnessing investment

## Oversight



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By stakeholder organisations, groups, networks, and individuals.

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# Delivery milestones

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Our Future

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Continue to Year 3

# Delivery milestones

(continued)



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